



U.S. Army Contracting Agency

Army Contracting Agency Army Contingency Contracting Directorate

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**Army Contingency Contracting
Directorate**



U.S. Army Contracting Agency

Army Contingency Contracting

Purpose

To inform the ASA(ALT)'s senior leadership of the US Army Contracting Agency's contingency contracting initiatives.



U.S. Army Contracting Agency

Army Contingency Contracting

Mission

“The ACA should develop a plan to incorporate all Army contingency contracting under their control not later than FY04.”

John W. McDonald
Deputy Under Secretary of
the Army_



U.S. Army Contracting Agency

Army Contracting Agency Contracting Team

- **Principal Assistant Responsible for Contracting (PARC)**
 - 6 Theater Warfighting PARCs – **Army unique**
 - USACCE, USACCK, USARSO, USARPAC, ARCENT, FORSCOM (**ACA South Region – NORTHCOM and JFCOM**)
- Contracting Officers and contract specialists
- Contract Law
- Resource Management
- Finance
- Property Book Officer
- Requirement Validation (Usually the Senior Mission Logistician)



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Contingency Contracting Personnel

Army contingency contracting soldiers are organic to:

- Echelons above Corps (EAC) Units
 - Army Service Component Command (ASCC) / **PARC**
 - Theater Support Command
- Operational Units
 - Corps (Corps Support Command and COSCOM MSCs)
 - Divisions (Division Support Command)
 - Brigade / Regimental (Cavalry Regiments, Stryker Brigades)



Army Contingency Contracting Facts

- **Army doctrine already in place:**
 - FM 4-100.2 (100-10-2) - Contracting Support on the Battlefield.
 - FM 3-100.21 - Contractors on the Battlefield.
- **Army regulation already in place** - AR 715-9, Contractors Accompanying the Force (being updated).
- Army contracting **had no systemic input** into Army doctrine and force structure development / review
(The Army Acquisition Corps has **no TRADOC school / center**).
- Contingency contracting and contractors on the battlefield remain **two distinct** topics; some, **but not much**, overlap.



Army Contingency Contracting

Define Control

- Control does **not** equal command.
- Contracting personnel deployed into theater serve **OPCON to the ACA's cognizant theater warfighting PARC** and comply with the provisions of that PARC's **contracting support plan (CSP)**.
 - Warrants.
 - Theater - controlled commodities.
 - Contingency contracting personnel **remain assigned to operational Army units**.
- ACA controls contingency contracting by exercising Army Staff control over processes and functions.
 - ACA establishes individual / collective training programs for Army contingency contracting.
 - ACA advises Army Operations Center on individual taskings for contracting personnel.
 - ACA standardizes Army contingency contracting equipment packages.
 - ACA participates in TRADOC's doctrine and force structure processes.



Army Contingency Contracting

Control While Deployed

- Theater PARCs assigned to ACA effective 1 Oct 03, then OPCON plus UCJM to theater Army Service Component Commanders.
- Theater PARCs remain responsible for Army contracting in theater.
- Theater PARCs publish CSP in **each** theater OPLAN / CONPLAN.
 - CSP designates the command relationship for deployed contingency contracting personnel; normally OPCON to the theater PARC.
 - CSP governs **all** Army contracting in the mission AOR.
 - Warfighting PARC may recognize existing warrant or issue new warrant.
- ACA policy to reinforce the authority of the theater PARCs.
 - Policy requiring KOs to report to the warfighting PARC; home station warrant invalid until then. (does **not** apply to specialty command warrants, such as Corps of Engineers, MTMC, etc).
 - Affords theater warfighting PARCs visibility of contracting personnel entering their AOR.
 - Reinforces authority of theater warfighting PARCs over access to the vendor base in the AOR.
 - Allows **Army ground force commanders** to prioritize who gets scarce resources.



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Army Contracting Agency Mission Planning

- Deliberate and crisis action cycle planning cycles
- Contracting support plan (CSP) in **every** OPLAN / OPORD
- Involve contingency contingency contracting ASAP!
 - Site surveys – local business practices, condition of goods/services
 - Market surveys – what's available on the local economy
 - What money do you need?
 - Any special requirements – VETCOM check Class I sources, Defense Energy, Navy husbanding, Embassy support
- Identify contracting team members / involve all in planning early
- Identify mission critical goods / services; **specify in CSP**
 - Withhold procurement authority to central office
 - JARB



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Sources of Support in an Operational Theater

- Organic combat service support (CSS) capabilities
- Other Services (Navy NRCC, USAF base contracting, etc)
- Allied / coalition CSS capabilities
- Host Nation support / Assistance – in – Kind
- Treaties and international agreements
- Contingency contracting (Army, other Services and Allied)
- Contractor support (ie – LOGCAP, DLA Prime Vendor Class I, Integrated Logistics Support of Systems)



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Army Contracting Agency Deployed Contracting Office

- METT-TC considerations (including local vendor base)
- **Force protection (CCOs / supported forces / contractors)**
- Reliable telecommunications
- Known to and accessible by the local vendor base
- PARC / mission contracting chief established contingency contracting infrastructure to best support commander's concepts of operations and support
- **Specified in the contracting support plan**



Army Contingency Contracting

Control While Not Deployed

- ACA **controls and standardizes** contingency contracting policies, training, equipment and procedures, vice commanding troops.
 - **Army - wide** individual and collective training **standards**.
 - Army **standard** contingency contracting readiness reporting / tracking process.
 - Improve Army tasking process for individual KO augmentation.
 - Establish Army contracting doctrine / force structure roles within TRADOC process in ACA.
 - **Standardize** equipment packages for contingency contracting.
 - **Reduce OPTEMPO** of contingency contracting personnel in operational Army units **by 50%**.
 - **Standardize** recruitment, training and use of EE DAC Army - wide to support contingencies.
- Army focal point for contingency contracting, vice status quo where MACOMs manages contingency contracting differently.
- Army contingency contracting conference.
- Networking with other Service / Joint Staff counterparts.



Army Contingency Contracting

How ACA Control of Contingency Contracting Benefits the Army

- **Standard** contingency contracting force structure.
- **Standard** contingency contracting equipment packages.
- **Standard** individual and collective training.
- Expanded numbers of **consistently** trained / equipped personnel.
 - Contracting NCOs
 - Emergency Essential DA civilians (5% of all Army GS1102 and GS1105)
 - 70K Medical Logistics Officers (@20 warranted or warrantable)
 - USAR Contracting Officers and NCOs
 - ARNG Contracting Officers and NCOs



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Army Contingency Contracting

How ACA Control of Contingency Contracting Benefits the Army

- **Consistency** across the Total Army - Active, USAR and ARNG teams with identical force structure, training and equipment.
- **Consistent** recruitment, training and employment of emergency essential DA civilians (GS 1102 and 1105 series).
- Enhanced **operational planning** at Division, Corps and Theater.
- Improved mission support for deployed Army forces.
- Enhanced Army interface with DoD, other Services and other Federal Agencies, plus better internal Army communications.
- Improved contingency contracting doctrine and force structure results in better planning and use of contingency contracting as a force multiplier.



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Army Contingency

Contracting

Current Contingency Contracting Force Structure

- Brigade / Regiment – Few, little capability (ie – one O-3).
- Division
 - 2 Officer and 2 NCOs to support 15,000 soldiers.
 - Found on **3 separate MTOEs** (Div G4, DISCOM and DMMC).
- Corps
 - Officers and NCOs on multiple MTOEs.
 - CSGs, Force Provider Companies, TC Detachments, HHC COSCOM, MMC.
 - No control over subordinate divisional contracting personnel
 - Training
 - Utilization
- Theater Support Commands – Theater contracting office.
- Army Service Component Commands – Theater PARC offices



Army Contingency

Standard Contingency Contracting Teams

- 4 – person **modular teams** at Division level, and **cellular commands with UTCs**, comprised of **multiple modular teams** at Corps level.
 - **Teams = 2 Officers / 2 NCOs, capable of split operations.**
 - 2 per Division (1 AC, 1 RC)
 - 5 per Corps (III / XVIII ABN Corps = AC lead; I Corps = USAR lead)
- **Modular** equipment packages with **scalable servers** to allow “stacking” teams to form larger mission offices as required.
 - Can add individual augmentees.
 - Can add or link to deployed divisional / other Corps teams.
 - Can link to other Services contingency contracting teams.
 - Can link to DoD contracting offices with SPS worldwide.
- **Identical** team structure in AC, USAR and ARNG units.



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Army Contingency

Contracting

Battle - Ready Contingency Contracting System (BRCCS)

- **Modular** equipment package standard across the **Total Army**.
- Configuration control retained at Army level; Army issues upgrades.
- **Army procures and fields**; funding already validated in POM.
- Equipment package envisioned to support team operating in austere environment, which includes:
 - Laptop computer with PD2 for each team member, with rechargeable batteries.
 - Scalable server capable of accommodating 4 - 12 laptops.
 - Printer.
 - Generator.
- Current equipment varies unit by unit; no standardization and little ability to merge / collate data or link remote offices / different units and Services.



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Army Contracting Agency Sources

- FM 4-100.2, Contracting Support on the Battlefield.
- FM 3-100.21, Contractors on the Battlefield.
- AR 715-9, Contractors Accompanying the Force.
- Federal Acquisition Regulation (FAR).
- Department of Defense FAR Supplement (DFARS).
- Army FAR Supplement (AFARS).
- AFARS Manual #2, Contingency Contracting.
- ACA Contingency Contracting Implementation Plan.



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How to Find These Sources

- AKO –
https://www.us.army.mil/portal/portal_home.jltml.
Click **collaborate**, then **Army communities**, then **acquisition**, then **ACA**, then **HQ CC contingency**, then **contingency contracting**.
- Army Doctrine – <http://155.217.58.58/atdls.htm>.
- Joint Doctrine – Joint Pub 4-0, Chapter V
http://www.dtic.mil/doctrine/jel/new_pubs/jp4_0.pdf.
- Army Regulation –
http://www.usapa.army.mil/pdffiles/r715_9.pdf.



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QUESTION S